# JYOTI NIVAS COLLEGE AUTONOMOUS SYLLABUS FOR 2018 BATCH AND THEREAFTER

Programme: B.Com TM Semester: VI

# **HUMAN RESOURCE MANAGEMENT**

Course Code: 18BT604 No. of Hours: 60

#### **COURSE OBJECTIVES:**

- To enable students to understand key concepts in HRM.
- To give them an insight into the working of the HR department.
- To introduce the students to recent trends in HRM.

# **LEARNING OUTCOMES:**

- To enable the students to evaluate the needs of human resources in various organizations.
- To analyze the training needs in an organization.
- To professionally overcome the various challenges involved in managing human resources.

# UNIT 1

# **Human Resource Management:16 HRS**

Meaning of HRM – Functions of HRM & its environment — Objectives of HRM – Role of HR Manager — Typical organization set up of HR Department HR Development – Meaning, importance, Instruments of HRD– Major Challenges of HRM.

# UNIT 2

# **Human Resource Planning:**

**14 HRS** 

Employer Branding, Recruitment, Selection Placement and Induction: Meaning and importance of HRP, Types of HRP, Benefits of HRP, Problems in HRP; Recruitment meaning, source of recruitment, selection – meaning objectives, problems involved in placements, induction – objectives & purpose of induction.

#### UNIT 3

# **Training & Development:**

**08 HRS** 

Meaning, Objectives, Need and importance of training, process, Methods of training, Training and development as a source of competitive advantage, Knowledge management(concepts only).

#### **UNIT 4**

# Performance appraisal & compensation:12 HRS

Performance appraisal – Meaning, Objectives, Methods of PA, limitations, 360° PA technology, 720° PA technology. Factors influencing wage and salary administration, meaning & objective of compensation, job evaluation, human resource information system, (concepts only) Human resource audit- objectives, scope, and approaches.

#### **UNIT 5**

# Promotion, Transfers:

10 HRS

Promotion – Meaning, purpose, basis of promotion transfer – meaning, reasons for transfer, types of transfer .Basic legal concepts of Industrial relations and separations: Industrial relation-objectives, significance of good industrial relations, parties to IR, approaches (concepts only) -- right sizing of work force, need for right sizing, Exit meetings.

# SKILL DEVELOPMENT

- Visit any three organizations and identify the role and efficiency of HR department.
- Discussions with the HR departments to find out the company's requirements for prospective employees.
- Visit any three organizations and identify the various methods of training their employees.
- Prepare a report on the importance of performance appraisal in different organizations.

# **BOOKS FOR REFERENCE**

- 1. S.K Bhatia, Human Resource Management, Deep & Deep Publications Pvt. Ltd
- 2. Edwin Flippo, Personnel Management, TATA McGraw Hill
- 3. Aswathappa, Personnel and Human Resource Management, TATA McGraw Hill
- 4. SubbaRao, Human Resource Management, Himalaya Publishing House.
- 5. Rosy Joshi, Shashi K Gupta, Human Resource Management, Kalyani Publisher.