JYOTI NIVAS COLLEGE AUTONOMOUS SYLLABUS FOR 2018 BATCH AND THEREAFTER

Programme: B.Voc. (Banking and Finance) Semester: III

HUMAN RESOURCE MANAGEMENT

Course Code: 18BVB303 No. of Hours:60

COURSE OBJECTIVES:

- To enable students to understand key concepts in HRM.
- To give them an insight into the working of the HR department.
- To introduce the students to recent trends in HRM.

LEARNING OUTCOMES:

- To enable the students to evaluate the needs of human resources in various organizations.
- To analyse the training needs in an organization.
- To professionally overcome the various challenges involved in managing human resources.

UNIT 1: 16HRS

Human Resource Management: Meaning of HRM – Functions of HRM & its environment — Objectives of HRM – Role of HR Manager — Typical organization set up of HR Department HR Development – Meaning, importance, 1Instruments of HRD– Major Challenges of HRM

UNIT 2: Human Resource Planning:

14HRS

Human Resource Planning, Employer Branding, Recruitment, Selection Placement and Induction: Meaning and importance of HRP, Types of HRP, Benefits of HRP, Problems in HRP;Recruitment meaning, source of recruitment, selection – meaning objectives, problems involved in placements, induction – objectives & purpose of induction

UNIT 3: Training and Development:

8HRS

Meaning, Objectives, Need and importance of training, process, Methods of training, Training and development as a source of competitive advantage, Knowledge management (concepts only).

UNIT 4: Performance Appraisal & Compensation:

12HRS

Performance appraisal – Meaning, Objectives, Methods of PA, limitations, 360° PA technology, 720° PA technology. Factors influencing wage and salary administration,

meaning & objective of compensation, job evaluation, human resource information system, (concepts only) Human resource audit- objectives, scope, and approaches.

UNIT 5: Placement, Promotion and Separation:

10HRS

Promotion, Transfers: Promotion – Meaning, purpose, basis of promotion transfer – meaning, reasons for transfer, types of transfer

Basic legal concepts of Industrial relations and separations: Industrial relation- objectives, significance of good industrial relations, parties to IR,approaches (concepts only) --right sizing of work force, need for right sizing, Exit meetings.

SKILL COMPONENT

- Visit any three organizations and identify the role and efficiency of HR department.
- Discussions with the HR departments to find out the company's requirements for prospective employees.
- Visit any three organizations and identify the various methods of training their employees.
- Prepare a report on the importance of performance appraisal in different organizations

BOOKS FOR REFERENCE

- 1. S.K Bhatia, Human Resource Management, Deep & Deep Publications Pvt. Ltd
- 2. Edwin Flippo, Personnel Management, TATA McGraw Hill
- 3. Aswathappa, Personnel and Human Resource Management, TATA McGraw Hill
- 4. Subba Rao, Human Resource Management, Himalaya Publishing House.
- 5. Rosy Joshi, Shashi K Gupta, Human Resource Management, Kalyani Publisher.